

Board of Directors - Public

A G E N D A







24 September 2025

9:30am to 2.45

Room 2.1 Centre Court, Atlas Way, S4 7QQ

Time	No	Item	Purpose		Brought by:
9.30	0.	Experience Story		V	Director of Operations
10.00		Livestreaming of meeting via MS teams will commence			
	1.	Experience Story Learning and Reflection	Learning and Triangulation	V	Chair
	2.	Welcome and Apologies	Learning and Triangulation	V	Chair
	3.	Declarations of Interest	Information	V	Chair
	4.	Minutes of the Public Board of Directors meeting held on 30 July 2025	Approval		
	5.	Matters Arising and Action Log	Approval		
	6.	Questions from the Public and Governors	Discussion	V	Chair
10.10	7.	Chair's Report	Assurance	V	Chair
10.20	8.	Chief Executive Officer Briefing	Assurance		Chief Executive
10.30	9.	Board Committee Activity Reports and minutes for committees which have met since the July Board meeting: <ul style="list-style-type: none"> Quality and Assurance Committee – AAA report from September 2025 People Committee – AAA report from September 2025 Finance and Performance Committee – AAA report from August and September 2025 Mental Health Legislation Committee AAA report from September 2025 <p>Minutes from board sub committees will be shared with the board via IBABs and non-confidential minutes are available upon request.</p>	Assurance and discussion		Non-Executive Directors
Strategic Aim - Deliver Outstanding Care Quality and Safety					
10.40	10.	Patient Safety and Learning Report for	Assurance &		Executive Director of

		Quarter 1	discussion		Nursing, Professions & Quality
10.50	11.	Mortality Quarter 1 Report 2025/26	Assurance & discussion		Executive Medical Director
11.00	12.	Safe Staffing Report (Clinical Establishment Review progress)	Assurance & discussion		Executive Director of Nursing, Professions & Quality
11.10	13.	Least Restrictive Practice Use of Force Annual Report (April 2024 – March 2025).	Assurance & discussion		Executive Director of Nursing, Professions & Quality
11.20 Break					
11.30	14.	Annual Report – Suicide Prevention England 2025	Assurance & discussion		Executive Medical Director
11.40	15.	Ligature Anchor Point Annual Statement of Compliance 2025	Assurance & approval		Executive Director of Nursing, Professions & Quality
11.50	16.	Controlled Drugs Accountable Officer (CDAO) report 2024/25	Assurance & approval		Executive Medical Director Chief pharmacist
12.00	17.	Patient-Led Assessment of the Care Environment (PLACE)	Assurance & Approval		Director of Strategy
12.10	18.	Premises Assurance Model (PAM) 2024/25 Assessment Report	Assurance & Approval		Director of Strategy
Effective Use of Resources Performance and Quality					
12.15	19.	Integrated Performance and Quality Report (IPQR) July 2025	Assurance & discussion Approval		Director of Performance and Delivery
12.20	20.	Improvement and Change report	Strategic consideration Assurance & discussion		Director of Strategy
12.30	21.	Financial Performance Report	Assurance & discussion		Executive Director of Finance
12.40	22.	Improving Digital Maturity - 2025 Digital Maturity Assessment	Assurance & discussion		Executive Director of Finance
12.50 to 1.20 LUNCH BREAK					
Great Place to Work					
1.20	23.	Guardian of Safe Working Report Quarterly Report – 1st Quarter – April to June 2025	Assurance & approval		Executive Medical Director Guardian of Safe Working
1.25	24.	Medical Annual Appraisal & Revalidation Report	Assurance & discussion		Executive Medical Director Sobhi Girgis Medical Compliance Officer
1.30	25.	Ten Point Plan – Resident Doctors	Assurance & discussion		Executive Medical Director
1.40	26.	Workforce Race Equality Standard (WRES) and Workforce Disability Equality Standard (WDES) 2025	Assurance & Approval		Executive Director of People
Reduce Inequalities Partnerships and Transformation					
1.50	27.	Bi-annual Population Health and Inequalities Update	Assurance & Approval		Director of Strategy
2.00	28.	Systems and Partnerships Update *Including the SY MHLDA Provider	Assurance & discussion		Director of Strategy

		Collaborative meeting notes. *Including Eating Disorder joint committee meeting notes.			
2.10	29.	SHSC Trust strategy	Approval		Director of Strategy
Governance					
2.15	30.	Board Assurance Framework (BAF) 2025-2026	Approval Assurance and information		Associate Director of Communications and Corporate Governance
2.20	31.	Corporate Risk Register 2025- 2026	Approval Assurance and information		Associate Director of Communications and Corporate Governance
2.25	32.	Annual Mental Health Act Scheme of Delegation	Approval		Executive Medical Director
2.30	33.	Governance report	Assurance and information		Associate Director of Communications and Corporate Governance
2.35	34.	Annual Health and Safety Report April 2024 to March 2025	Approval		Director of Strategy
2.40	35.	Board Work Programme for 2025/26	Information		S Mays Chair
	36.	Any Other Urgent Business <i>(Chair notified in advance)</i>	Information	V	S Mays Chair
	37.	Reflections on the meeting effectiveness <i>Consideration of any preferences or unconscious bias that could have influenced our decisions/discussions and discussion on key issues the Board wishes to draw to the attention of the Council of Governors</i>	Learning, Triangulation & agreement	V	S Mays Chair
2.45 CLOSE					
The confidential meeting will start from 2.55					

Date and time of the Public Board of Directors meeting:

Wednesday 26 November 2025

Format of meeting: In Person/MS teams also available

Apologies to: boardcommittees@shsc.nhs.uk