



Sheffield Health Partnership University  
NHS Foundation Trust

# Annual report and accounts 2024/2025

## Summary



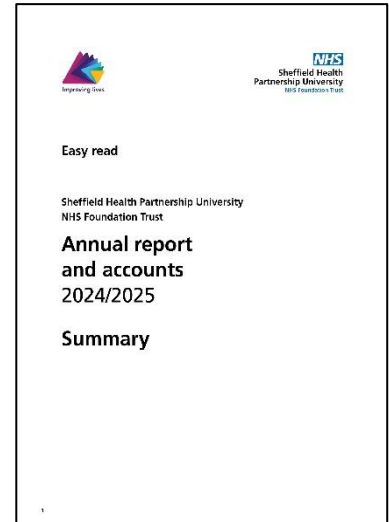


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## About this summary

This summary is taken from the 2024/25 Annual Report for [Sheffield Health and Social Care NHS Foundation Trust](#). It summarises what we do, how we have performed and our plans to improve mental health and social care. It also shows how we are working with local people and partners in Sheffield and South Yorkshire to improve wellbeing and reduce health inequalities.



You can read the full Annual Report, which includes the Trust's accounts, view an animation and the 'at a glance' infographic on our website at [www.sheffieldpartnership.nhs.uk](http://www.sheffieldpartnership.nhs.uk)

There is also an Easy Read version of this summary on the website.

## Context

The past year has brought big changes and challenges. There is a new government and NHS leaders have changed too. People across the country are feeling more divided, especially around areas such as immigration and crime.

In summer 2024, there were riots after a very sad event in Southport. The government started a defence review to look at threats like war, terrorism and climate change.

Prices have gone up and people are struggling with the cost of living.

The NHS and other public services are also under financial pressure, which affects what we can deliver, with more people than ever needing and receiving mental health care support.

Some of our buildings and systems make it hard to give the care we want. We are working to improve this by changing services to deliver the [NHS Ten-Year Plan](#) and by investing in buildings and modern systems. We are also working closely with local people and partners to deliver better joined-up care in our communities.



## About our Trust

On the 25 September 2025, we will change our name to [Sheffield Health Partnership University NHS Foundation Trust](#) to reflect our close working relationship. We continue to provide mental health and disability services tailored to people's needs.



The **Trust employs just over 2,500 staff** to deliver safe, high-quality care. **We support over half a million people in Sheffield and South Yorkshire with mental health, learning disability and autism support services.**

With an annual income of £179.1 million including £13.1 million of research our aim is to provide person-centred care close to home, supporting people's recovery and independence. **Our focus is on what matters most to people and carers.**

This past year has brought real pressure, operationally and financially. **We delivered against our 6.5 million deficit target and a 7.3 million efficiency programme. We ended the financial year £0.5 million better than plan.** This was whilst driving major change - including the introduction of a new Electronic Patient Record System (RIO) as part of the national drive to modernise across NHS Trusts. These Electronic Patient Records (EPR) systems replace paper records with secure digital access. They also support joined up care across hospitals, GPs and community services.



### **Clear improvement journey**

We are on a clear improvement journey, supported by plans that are in motion, which continue to focus on important areas like access to care, service quality and workforce stability. 2024/25 has shown what is possible when we work together.

We are working closely with council partners so that social workers can help people leave hospital safely and get the support they need in the community. **Thanks to the hard work of staff, delays in hospital discharges reduced from 15.7% in January 2025 to 6.8% in March 2025.**

Initiatives such as '[Home First](#)', '[Waiting Less, Waiting Well](#)' and the refurbishment of inpatient environments have made areas of work more sustainable and cost effective. This alongside ongoing reductions in restrictive practices are making a positive difference to people's lives and the quality of care delivered.

The Trust is investing in research for new treatments for dementia, depression and anxiety. We are also leading a national five-year study on complex emotional difficulties.

As well as this, we continue to tackle inequality and improve inclusion through our [Patient and Carer Race Equality Framework](#).

This helps to give better, more respectful conversations in our communities and supports our aim to be an anti-racist Trust.

**We are proud to be one of the first Trusts to put human rights at the centre of our work.**

## **Our services**

Our [services](#) aim to provide personalised, compassionate care that is based on people's strengths and needs. We involve people in shaping services and focus on quality and fairness in everything we do whilst offering flexible support - both face-to-face and digital - through services like community recovery and [Talking Therapies](#).

**For example, 99% people started Talking Therapy treatment within four weeks (target: 75%) and over 52% people recovered after treatment (target: 50%).**

▶ Our values	▶ Our vision	▶ Strategic aims
<ul style="list-style-type: none"><li>• We are respectful and kind</li><li>• We are inclusive</li><li>• We work together</li><li>• We keep improving</li></ul>	Our vision is to improve the mental, physical and social wellbeing of the people in our communities.	<ul style="list-style-type: none"><li>• Deliver outstanding care</li><li>• Great place to work</li><li>• Reduce inequalities</li><li>• Effective use of resources</li></ul>

**In summer 2025, over 1,000 staff helped refresh our values.** Our full Annual Report on our website at [www.sheffieldpartnership.nhs.uk](http://www.sheffieldpartnership.nhs.uk) has details on how important our values are in driving quality care, improvements, financial spend and governance arrangements.

## **How our services are commissioned**

Our services are mainly funded by [NHS South Yorkshire Integrated Care Board](#) and [NHS England](#). For a full breakdown, please see the Annual Report ([sheffieldpartnership.nhs.uk](http://sheffieldpartnership.nhs.uk)). This details who commissioned our services, who and what they funded and how much each contributed.

## Working with our partners

Our Trust works alongside national and local partners in Sheffield and South Yorkshire to improve community health, address health inequalities and further improve service delivery. Partners include:

- [NHS Sheffield Integrated Care Board](#) (South Yorkshire Integrated Care Board)
- [The Sheffield Health and Care Partnership](#)
- [Sheffield Wellbeing Board](#)
- [South Yorkshire Mental Health, Learning Disabilities, and Autism Provider Collaborative](#)
- Various Voluntary, Community and Social Enterprise (VCSE) organisations
- [The University of Sheffield](#)
- [South Yorkshire Mayoral Combined Authority](#).

Our voluntary, community social enterprise (VCSE) partners include:

- [Rethink](#)
- [SACHMA](#)
- [Pakistan Muslim Centre](#)
- [Heeley Trust Community Hub](#).

Shared priorities include improving access to ADHD and autism diagnosis and support, expanding mental health crisis facilities and reducing overuse of psychotropic medications for people with learning disabilities. They also include further improving community support for people with eating disorders.

**In 2024, we launched primary care mental health teams across Sheffield** with our

partners, Primary Care Sheffield and voluntary

organisations. **Together we helped over 7,000 people in the first year.**



**In 2024, we were chosen for a national pilot to test neighbourhood-based services** in Gleadless and Heeley, using local spaces like libraries and community centres.



We continue to promote health equity from frontline staff to Board level and support the [Sheffield Fair and Healthy Plan](#).

The Fair and Healthy Sheffield Plan, launched in September 2024, intends to close the unfair gaps in length and quality of people's life by prioritising improvements to the health and wellbeing of those who need it the most first. [Watch this short video about the plan to find out more.](#)

**Our 'Being There' project, in partnership with the Pakistan Muslim Centre, helps ensure cultural understanding and inclusive feedback.**

**Two cultural advocacy workers as part of [Pakistan Muslim Centre](#) supported over 300 inpatient people in one year. We also work with [SACHMA](#) and cultural advocates to support people's cultural needs.** A dedicated role helps to tackle racial inequalities in restrictive practices.

Other achievements for 2024/25 include:

- Perinatal mental health with more support for mums: 525 received care (target: 294)
- We are giving people fewer medicines when they do not need them. Stopping Over-Medication of People with Learning Disabilities and Autistic People – (STOMP)
- Developing new commissioning models and workforce training for eating disorder services with our partners
- Expanding health-based places of safety at the Longley Centre



- Improving governance and funding models for autism and ADHD services to reduce waiting times
- Completed all actions from the General Medical Council's ['Fair to Refer?'](#) report a year ahead of schedule.

Additionally, we promote inclusive, culturally competent and trauma-informed services, while fostering diverse leadership through mentoring programmes for minority ethnic leaders.

Led by the [Right Honourable Alan Milburn](#), our Chief Executive, Salma Yasmeen, helped lead the [Barnsley Pathways to Work Commission](#) as one of the commissioners aimed at tackling economic inactivity due to ill health. Following its success, the programme received £10 million in government funding for South Yorkshire. We are now working with partners, including [South Yorkshire Mayoral Combined Authority](#) and the council, to create clear pathways to employment for people with mental health conditions, learning disabilities and / or autism. [Watch this film to find out more about Barnsley Pathways to Work Commission.](#)

## Continuous improvement

In 2024, the [Mental Health, Learning Disability and Autism \(MHLDA\) Collaborative](#) set up a new group called the Clinical and Care Professional Assembly. This group brings staff together to share ideas, learn from each other and work better as a team across mental health and disability services.

We also built on the Home First Programme to provide care closer to home and reduce out-of-area placements for people. **Thanks to this work, out-of-area bed use has reduced, with just over 1,000 bed days used in February and March 2025 - a clear sign of progress.**

**We are proud to be one of six national pilot sites operating 24/7 - and we have been awarded £5 million to support this work.**

**Ranked in the top 10% of NHS trusts we deliver high-quality teaching to resident doctors - recognised for excellence in clinical education and support.**

Our Trust also launched a new [integrated change framework](#) in January 2025 to improve innovation, quality improvement and change management.

We are building a strong network of staff leading improvement and change across the Trust. Initiatives include training 257 staff in quality improvement basics, supporting 47 improvement champions and developing 11 improvement faculty members.



Aligned with the [NHS IMPACT approach](#), the framework empowers staff to make evidence-based, sustainable improvements, promotes innovation, supports Trust-wide priorities and encourages improvements with minimal cost and complexity. We also launched the 'SHSC Manager' offer to support over 500 managers. This was co-designed by staff to reflect their needs and experiences.



## **Looking back: priorities for 2024/25**

One of our main priorities for 2024/25 focused on improving care and supporting people's wellbeing. Priorities are guided by our [Trust Strategy and Clinical and Social Care Strategy](#) and include:

- Person-centred, strengths-based care
- Trauma-informed and evidence-led approaches
- Coproduction with people who access support and carers
- Tackling health inequalities and improving outcomes for people's wellbeing.



## Performance highlights 2024/25

The Trust has made steady progress. Staff have worked hard to save costs and reduce duplication while continuing to improve care. This includes the following.

### Faster access to care

- Community learning disability team cut average waiting times from 13.5 weeks (2022) to 9.3 weeks (2024)
- Specialist psychotherapy service cut waiting times by 20%
- Neurological enablement service reduced wait to first contact by 86%.

### Improved patient experience

- The Trust continues to achieve above the national average of people receiving support who would recommend our services to family and friends
- Gender identity clinic reduced missed appointments by 47% and added better support and improved information.

## Safer care

- Seclusion use dropped from 40 - 45 episodes per month to fewer than five - with none in February 2025
- We launched the [Patient Safety Incident Response Framework](#) to improve safety on our wards. This helps people get the right support after something difficult happens, and means staff do not need to use restraint as often
- Access to Health-Based Places of Safety has expanded, with a sixth suite now open to help more people in mental health crisis.



Inpatient wards and crisis teams earned their first Triangle of Care star for supporting carers.

The mental health liaison service has grown, with a 24/7 triage nurse now helping redirect people from accident and emergency. **As a result, 68% of mental health referrals in accident and emergency were assessed within an hour - an increase of over 10% from last year.**

**A dedicated mental health response vehicle helped avoid 663 accident and emergency visits after responding to more than 1,000 calls. A new crisis helpline through NHS111 has handled nearly 14,000 calls since April 2024.** Stronger partnerships have reduced delayed hospital discharges and out-of-area placements, keeping care closer to home.

## Equality, inclusion and tackling health inequalities

A sexual safety charter and data-driven approach have helped reduce violence, aggression and support anti-racism, with resources available on our staff intranet.

Improved training in dementia and neurodiversity and delivery of the [Patient Carer Race Equality Framework \(PCREF\)](#) with our communities **has connected over 300 people to support through cultural advocacy.**

**Human rights are now part of our staff safety training.** We have worked with community groups like [Maan](#), [ACT](#), and [PMC](#) to ensure care is culturally and spiritually appropriate. We sponsor a South Yorkshire mentoring programme, continue to focus on improving equality data collection and are actively involved in regional and national initiatives on anti-racism and inclusion.

### **Supporting our staff**

- Wellbeing improved with a new practitioner, webinars and **49 wellbeing champions**
- Our **staff survey showed an 11% rise in involvement with nearly 62% of colleagues taking part on the survey**, with more diverse staff voices heard and better engagement from bank staff
- In February 2025, over **200 staff and partners celebrated** the [Shine Awards](#), recognising outstanding care and leadership
- **Staff networks** continue to work on inclusion, anti-racism, disability access and carers' support
- Continued **leadership programmes** for 150 staff
- **We partnered with the University of Sheffield** on research into new mental health roles and kept a strong national training ranking.

### **Building improvements**

Wards and team areas have been upgraded, with better access to green spaces to improve safety and the therapeutic environment for people. For example:

- Sites, such as Grenoside, Michael Carlisle Centre and Longley Centre had electrical and mechanical upgrades. Maple Ward is being refurbished to improve safety.
- The G1 ward at Grenoside has new bedroom doors that are designed to support people living with dementia. This also makes the ward safer by helping staff see into rooms more easily and respond quickly if someone falls.

- This combined with the implementation of hush huddles, falls champions working alongside falls prevention leads has reduced the number of falls
- Oak and Willow cottages at Woodland View have been improved. Clinic rooms meet infection control standards and both cottages have new accessible wet rooms. Outside areas are level and safe, so people can enjoy the space without help. The décor has also been refreshed to support wellbeing
- Community buildings like Sidney Street and Fitzwilliam have also been refurbished and staff from five services have moved from older spaces into more modern and therapeutic environments
- People who access support are now growing food in gardens with a new greenhouse funded by [NHS Sheffield Hospitals Charity](#)
- The Trust has reduced emissions from water, waste and travel, with **progress on sustainability actions improving from 19% to 28%**
- Forest Close now supports people who access care in cooking their own Halal meals with a dedicated catering budget
- The Trust signed a pledge to support a smoke-free future. All inpatients who smoke are offered support to quit through the South Yorkshire Tobacco Programme.



In early 2025, we started upgrading Maple Ward at the Longley Centre to make it safer and more supportive for people receiving care. The refurbishment includes 17 ensuite rooms, a fully accessible room, a quiet space, a garden courtyard, better de-escalation areas, a new dining room and a staff rest area.

The Trust is making good progress improving inpatient spaces.

Stanage Ward at the Michael Carlisle Centre has been refurbished and staff and people who access care have now moved in. This also allowed the move from Maple Ward to Dovedale 2, which offers a more supportive environment.

## **Delivering our strategy**

Under the new name of Sheffield Health Partnership University NHS Foundation Trust together with our new five-year strategy (both launched in September 2025), we are setting out a bold ambition to improve the lives of the people who use our services every year. This is part of our new five-year strategy.

Our approach is in line with the NHS 10-year plan and driven by the voice and views of people who use and work in our services. Our aim is to provide outstanding care, which is close to home, making services easy to access, in environments that feel inclusive and welcoming for people of Sheffield and South Yorkshire.

Our new strategy will help ensure that the care and support we provide, puts people at the heart of everything we do. Driven by our values, rooted in compassion, inclusion and partnership, we believe that this will put us firmly on the map as an outstanding organisation.

Our strategic direction sets out where we want to be as an organisation by 2025. This includes wanting to be ‘the best we can be’, delivering accessible and inclusive person-centred mental health, learning disability and social care services. Our [Board](#) has mechanisms to make sure we deliver our [Trust's Strategy](#). The Council of Governors and external regulators also check our services are high-quality, effective and make the best use of our resources.

## **Measuring our performance**

Every year, we review our key performance indicators (KPIs) to reflect changes in local and national requirements. These are approved by our [Board committees](#) and updated as needed.



We report monthly through the Integrated Performance and Quality Report with oversight of specific performance metrics through our Finance, Quality and People Committees. We also share key themes and risks with our Board members.

We track performance on targets set by commissioners and our strategic objectives. If needed, we use recovery plans to address areas where we are falling short. In 2024/25, we increased executive-led performance reviews - from monthly to quarterly - to keep a close eye on our financial progress and strategic objectives.

In 2024, PLACE results ([Patient-Led Assessments of the Care Environment](#)) improved on 38 measures, stayed the same on one and declined on three. We are now closer to the national average. Areas for improvement include food quality, disability access and cleanliness. We have started changes in how we recruit, train and plan improvements - and we will keep building on this during 2025/26.

### **Transforming community mental health services**

The Community Mental Health Programme has improved care by reducing wait times, managing rising referrals and continually shifting to a more personalised, flexible model. Services are better aligned with GPs and supported by community and voluntary partners. The programme ended in January 2025, with ongoing improvements continuing through the Home First Programme.

**During 2025/2026, the team at Beech will turn an unused space into a 24-hour gym to help people stay active after leaving inpatient care.** Funded by [Sheffield Hospitals Charity](#) donations and a staff 'charathon', the gym supports recovery and boosts confidence, wellbeing and motivation.

### **Learning disability services**

A new, joined-up team now supports people with learning disabilities who need specialist care. New therapy roles have been added and a better nursing model is in place to improve care quality. Work continues to bring teams together at one site.

From 2022 to 2024, people who access care and support feedback showed big improvements.



A high percentage of positive responses were received through the Friends and Family Test (FFT). **Psychology outcomes improved, with less distress and better quality of life. Wait times for the community learning disability team dropped from 13.5 to 9.3 weeks, showing improved access to care.**

The Neurological Enablement Service (NES) supports people with conditions, including Parkinson's and multiple sclerosis. **To improve the wait for therapy, they introduced a new triage system, early advice calls and self-help resources. These changes have reduced waiting times by 86% and helped people feel more supported and informed while they wait.**

### **Staff engagement and consultation (2024–2025)**

The Trust maintains a strong and positive relationship with staff representatives. Regular meetings are held every six to eight weeks through the Joint Consultative Forum. Staff side representatives (Unions) continue to contribute to staff wellbeing and development discussions. We have seen a strong increase in staff engagement, reflected in an 11% improvement to 62% in our 2024 staff survey response rate.



### **Delivering our quality and safety objectives**

The Trust's Health and Safety Committee oversees fire, security and health and safety. It advises the Board and ensures high standards are maintained.

The committee works to strengthen leadership, management involvement and staff engagement in health and safety. In 2025, the committee produced its annual report, provided director-level training and introduced two new groups - operational fire and security, and operational health and safety.

### **Sustainability and climate governance**

The Trust continues to include climate and sustainability in its governance, with Board-level oversight. The Sustainable Development Group is led by an executive lead and reports directly to senior leadership.

**In May 2024, we trialled food waste recycling at three sites. Led by Waste Manager, Nkechi Adiele, the trial turned 5,000kg of food waste into clean energy - enough to power a home for six months - and saved over two tonnes of CO<sub>2</sub>.**

The Estates Sustainability Steering Group are involving staff and people who receive support in our sustainability work. We have worked closely with local partners to link climate and public health efforts to influence local policy.

We held a month-long sustainability festival and received 13 Shine Award nominations for sustainability efforts. All sites now have travel plans to encourage greener commuting. At our winter event in October 2024, we discussed climate risks specific to Sheffield.

We are making sure all spending considers climate impact and social value. Our digital services are designed with sustainability in mind. We have also created a plan to reduce heating emissions and replaced gas systems at sites.

## Looking ahead: 2025/2026

After a year of progress in 2024/25, 2025/26 brings further opportunities. We will continue to build on what we have achieved, guided by a refreshed Trust Strategy launching in 2025. Some key areas where we expect to evidence improvement, include:

- More joined up care, close to home and in neighbourhoods
- Fewer people waiting for services
- Continue to improve quality of care
- Improve therapeutic environments
- Improve staff experience and wellbeing, with a focus on tackling violence, aggression, sexual safety and being anti racist
- Continue to build improvement and change leadership skills across our workforce.



**Sheffield Health and Social Care**  
NHS Foundation Trust

## Our priorities 2025-26

**Deliver outstanding care**

- Deliver our quality and safety objectives including culture of care, risk assessments, care planning and restrictive practice
- Home first - reducing out of area placements, improving productivity and flow
- Implement neighbourhood mental health centre pilot
- Therapeutic environments - refurbish Maple ward

**Great place to work**

- Develop our culture through the 'we are our values' programme
- Develop University Trust strategy and partnerships with our universities
- Improve the safety of our staff by reducing violence and aggression and sexual safety incidents
- Continue our journey to become an anti-racist organisation - achieving bronze accreditation this year

**Reduce inequalities**

- Implement our inequalities and population health plan, starting by increasing the recording of personal data
- Improve pathways to work and access to housing through local partnerships
- Implement our Patient and Carer Race Equality Framework
- Deliver our equality objectives
- Deliver the SY MHLDDA partnership priorities

**Effective use of resources**

- Realise the benefits of implementing Rio
- Become a digitally enabled organisation, including patient engagement portals and access to shared care records
- Deliver our financial plan of a £4.9m deficit, including achievement of £8m efficiencies
- Become more productive in all parts of our Trust, including undertaking a corporate support services review

**Our approach to delivering our priorities**

- We provide care that is trauma-informed, strengths-based, person-centred, and evidence-led
- We think and act home first
- We coproduce with people and work in partnership for our population
- We focus on outcomes and prevention for individuals and communities
- We work sustainably for future generations and deliver our green plan
- We are digitally enabled

**Our values**

We are respectful and kind

We are inclusive

We work together

We keep improving

Proud to care in Sheffield

Looking ahead, we also know there are big challenges to face. We continue to work closely with partners to reduce growing health inequalities and carefully plan for the rising need in mental health services.

With a focus on getting the best value for every public pound, we will focus on making smart, shared decisions and prioritising funding for better buildings, technology and sustainability.

We are proud of the progress we have made together, and we know there is more to do. Our aim is to keep delivering safe, high-quality care that puts people first, while building a culture of compassion, learning and ongoing improvement. We are committed to creating a more inclusive, responsive and resilient future for everyone who relies on our support including staff.

## **Accountability reporting**

The Trust's directors prepared the Annual Report and audited accounts for 2024/25, which give an honest and clear picture of how our Trust performed. No political or charitable donations were made during the year.

All directors confirmed they shared the necessary information with auditors and took steps to make sure the audit was thorough.

The Trust follows government rules to make sure services recover their full costs. Any money from non-health services was reinvested into patient care. All NHS invoices and nearly all non-NHS invoices were paid on time, and no interest was charged for late payments.

An independent review by the [Good Governance Institute](#) in 2024/25 found strong improvements in leadership and governance. A new action plan has been developed to build on this progress in 2025/26.

The Trust Board is led by [Chair, Sharon Mays](#) supported by [Salma Yasmeen](#), our CEO as the most senior executive. The Board meets in public every two months. It includes five executive directors and five non-executive directors, with plans to fill one vacant non-executive role in 2025.

The Board makes key strategic decisions and has committees focused on audit, finance, quality, [mental health legislation](#) and people. Day-to-day operations are managed by the Executive Directors. All Board members meet national standards for being '[Fit and Proper Persons](#).'

All non-executive directors are independent and do not work for the Trust or manage daily operations. Instead, they use their outside experience to support and challenge the Trust's work.

They come from a range of backgrounds, including healthcare, education, finance and management. Their role is to help shape strategy, monitor performance, assess risks and take part in appointing senior leaders.

## Finance

- **Income and expenses:** Total income of £179.1 million and operating expenses of £178.3 million, with staff costs being the largest expense
- **Assets and liabilities:** Property valued at £65.5 million and cash reserves of £41.8 million
- **Audit and governance:** Accounts received an unqualified audit opinion, with no prior adjustments reported
- **Future commitments:** Capital commitments of £799,000.

**ENDS**

## Appendix 1: Infographics 'at a glance' 2024/25





### Reducing the time people wait for support

- Learning disability team: waiting time is shorter (from **13.5** weeks to **9.3** weeks)
- Gender identity clinic: **47%** fewer missed appointments
- Neurological enablement service waiting time for first contact (**86%** less)



### Reducing delays and emergency support

- **663** accident and emergency attendances avoided via mental health response vehicle
- People in accident and emergency are seen faster - **63** out of **100** are seen within one hour (**10%** better than before)
- **13,870** calls managed by NHS111 crisis line
- New **24/7** liaison mental health triage, where people are checked early to make sure they are safe
- Fewer out-of-area placements helped from home first so people stay closer to where they live



### Creating a great place to work

- Staff survey participation up **11%** to **62%**
- Our refreshed values were shaped by over **1,000** staff
- **49** well-being champions
- Culture of care advocates work on hospital wards to support staff and people who receive support. Anti-racism is part of this work
- **500** managers will be supported through a new manager programme
- **100** more leaders developed through in-house training
- **47** Improvement champions
- We started a new way of working to make things better and to keep improving. Staff are leading the changes
- New plans to help with sexual safety and race equality



### Improved buildings for people

- Five community services relocating to refurbished accommodation on Sidney Street
- Upgrades completed at Woodland View and other local sites
- Major refurbishments: Maple, Stanage, Fitzwilliam
- **24/7** recovery gym at Beech
- Dementia-friendly doors and green spaces added



### Looking after our environment

- **5,000kg** of food waste was turned into clean energy
- **28%** improvement of actions in the green plan, from **19%**
- Each of our sites has a travel plan to encourage more sustainable travel choices



### New technology

- We are now using a new, secure electronic patient system called RIO
- Staff can safely see people's information when they need it
- It helps hospitals, GPs and community teams work together - which is better for people receiving support
- Part of a national plan to modernise care across the NHS







### New ideas and research

- We are helping with big national studies about dementia, depression, and emotional health
- Leading a five-year study to understand complex emotional difficulties
- Received **£13.1** million to support research



### Money

- We delivered against our **£6.5** million deficit target and a **£7.3** million efficiency programme. We ended the financial year **£0.5** million better than our plan
- **£10** million partnership funding for South Yorkshire to help people into employment



### Looking ahead for 2025/26

- Help more people get care at home instead of in hospital (home first)
- Make mental health support available all day and night, in the community
- Keep working to reduce long stays in hospital
- Make things even better for staff
- Be kinder to the environment
- Improve our buildings

September 2025. Contact: [communications@shsc.nhs.uk](mailto:communications@shsc.nhs.uk)

## Appendix 2: Weblinks

<https://www.shsc.nhs.uk/news/major-boost-mental-healthcare-sheffield-new-university-status-shsc>

<https://www.england.nhs.uk/long-term-plan/>

<https://www.shsc.nhs.uk/>

<https://www.shsc.nhs.uk/patient-carer-race-equality-framework-action-plan-2024-2027>

<https://www.shsc.nhs.uk/services>

<https://www.sheffieldtalkingtherapies.nhs.uk/>

<https://southyorkshire.icb.nhs.uk/contact-us>

<http://www.sheffieldpartnership.nhs.uk/>

<https://www.southyorkshire.icb.nhs.uk/>

<https://health-wellbeing.sheffield.gov.uk/>

[https://syics.co.uk/mental\\_health\\_learning\\_disabilities\\_autism](https://syics.co.uk/mental_health_learning_disabilities_autism)

<https://www.sheffield.ac.uk/>

<https://www.southyorkshire-ca.gov.uk/>

<https://www.shsc.nhs.uk/services/community-mental-health-team>

<https://www.sheffield.gov.uk/news/2024/making-sheffield-fairer-and-healthier-launch-10-year-plan>

<https://health-wellbeing.sheffield.gov.uk/>

<https://www.pmcuk.org/>

<https://sacmha.org.uk/>

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<https://www.gov.uk/government/people/alan-milburn>

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An easy read version of this summary is available.  
To download a copy visit [www.shsc.nhs.uk](http://www.shsc.nhs.uk)

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